



**SOUTHERN NGO CONSTITUENCY  
RBM Board Member  
(2010–2012)**

Biography

**AKUDO ANYANWU IKEMBA MD, MPH**

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**BACKGROUND**

10 years experience in Public Health and International Development, working initially in HIV/AIDS research, then in Public Health policy, technical assistance provision and program management and for the past 4 years in capacity building and advocacy. Main areas of expertise are in HIV/AIDS, TB and Malaria policy, program management, advocacy, and project development. Founded a non-profit called Friends Africa in 2006 and has led and grown the organization providing technical and managerial leadership for 3 years. Strong ability to work with and galvanize senior leadership in both African and international governments, civil society and private sector around initiatives. Strong communicator verbally and in writing: fluent English, intermediate French. International travel and experience spans over 25 countries.

**WORK EXPERIENCE**

**FRIENDS OF THE GLOBAL FUND AFRICA LAGOS, NIGERIA**

**Founder, Executive Director**

2006–Present

**Leadership and Management**

- Mobilized African Influential Leaders around Friends Africa and the Global Fund and organized high-level Political launch at Abuja African Union Heads of State Summit May 2006 and Board Inauguration in Kigali, Rwanda February 2007
- Opened Friends Africa's first office, Recruited, hired, and supervised staff and consultants. Recruited and led a high-performance team to carry out 10 major projects in 4 years.
- Trained employees, directed work and assessed their performance on a quarterly basis and put in place procedure manuals to guide staff.
- Incorporated, fundraised and developed partnerships for the organization with sound strategic and business plans, action plans and budgets
- Assembled a team of highly credible and influential Pan- African Board of Directors and Advisory Board members
- Directed multiple projects on Advocacy, Documentation and Education on AIDS, TB and Malaria throughout Africa
- Carried high-level out Pre-G8 Advocacy meetings and visits on AIDS, TB and Malaria with German Leaders (2007) and with Japanese Leaders in 2008

- Raised 10million USD for the Global Fund from Nigerian Government
- Raised and managed 2.5million USD for Friends Africa
- Developed budgets including fund allocation, revenue collection, budget projection, expenditures, etc.
- Forged strategic partnerships with International NGOs, Bilaterals, Multilaterals and the Private sector to ensure sustainability of projects and initiatives.

### **Strategic Partnerships**

- Liaised closely with a broad range of civil society and private sector constituencies to insure their input to strategy, projects and plans for Friends Africa.
- Conducted trainings at country and regional levels.
- Organized and lead cross-institutional working groups to develop policies and practices for various Friends Africa projects and initiatives.
- Communicated with technical partners to coordinate technical service provision including for Global Fund proposal development
- Engaged in significant travel to countries, hiring consultants, carrying out advocacy, fundraising, and monitoring follow-up activities. (eg 14 countries in 2007)
- Managed staff by developing annual organizational and staff work plans complete with outputs and targets as well as performance reviews and personal development plans.

### **Field-building Research and Capacity Building**

- Promoted innovative research and advocacy - developed annual publications capturing innovative practices in HIV, TB and malaria implementation in Africa.
- Commissioned several papers on with HIV/AIDS and malaria and innovative public health practices.
- Produced major state of the art report on Malaria interventions in Ethiopia
- Developed a multi-disciplinary coalition of 500 grassroots org. Organized and executed a capacity building workshop for 60 of these organizations in Ghana in 2008 on monitoring and evaluation, procurement, project management and financial management. Involved the UN Envoy for AIDS in Africa in as the main Champion of This project.
- Conducted country-wide training of 250 small to medium scale enterprises to institute workplace policies on HIV/AIDS, TB and Malaria for their employees

### **Networks and Field Development**

- Facilitated numerous policy and advocacy strategy meetings in HIV, Malaria and TB
- Advanced collaborative grant making on Reproductive Health, Malaria and health systems
- Steering Committee Member and Implementing partner of the Mobilizing for RH Integration Initiative
- Organized meeting of 120 NGO delegates from 14 African countries held in Addis Ababa on February 26-29 2008 for the integration of RH and HIV

- Initiated and provided support for in-country stakeholder meetings on the Global Fund and improved measures for increasing the participation of non-governmental constituent representation
- Chaired local organizing committee of the Global Fund regional meeting in Nigeria in 2005.

#### **Technical Assistance Provision**

- Created a technical assistance hub at Friends Africa comprised of a pool of 300 consultants that are being deployed to 10 African countries to provide technical assistance for proposal development as well as technical assistance for implementation of grants. (2007-Present)
- National Action Committee on AIDS Nigeria (NACA) Reengineering consultant and change agent for the restructuring of the organization - organizational development, work planning, recruitment etc. (2005)

#### **Organizational Governance**

- Organized 4 Friends Africa board meetings (in Rwanda, South Africa, Ghana and Ethiopia) and involving the coordination of high-level board members such as First Lady of Rwanda, Former Head of State of Nigeria, Various Private Sector CEOs and Civil Society both on the Board of Directors and the Advisory Board of Friends Africa.
- Provided board members with meeting documents and reports, business correspondence and effectively presented information during board meetings on the organizations programs and finances as well as quick handling of matters arising.
- Worked with external auditors and reviewers to ensure independent assessments of the organization were done.

#### **Boards and Panels**

Global Fund Board Observer Status (2006-Present)

Undertook seminal research for publication on the various aspects of the Global Fund in Africa in support of the fund's replenishment. Research Papers/Publications written:

1. What the Global Fund Means to Africans September 2007
2. Rwanda and The Global Fund: A Partnership September 2007
3. Malaria in Ethiopia April 2008
4. What the Global Fund Means to Africans March 2009
5. Innovative Practices in the Fight Against AIDS, TB and malaria October 2009

Member Global Fund Senior Management Recruitment Panel (2008)

- Participated in the recruitment of 3 Senior Unit Directors: Partnership, Communications and Resource Mobilization.

Member Resource Mobilization Task Force of the Global Fund (2006-Present)

- Africa Expert and Member Resource mobilization Task Team
- Provided expert input, both written and verbal, on strategies for resource mobilization for AIDS, TB and Malaria from governments, multilateral agencies, donor governments and the private sector leading to production of report on recommendations for Global Fund Resource Mobilization

**COLUMBIA UNIVERSITY EARTH INSTITUTE  
GLOBAL FUND COUNTRY COORDINATING MECHANISM**

**Abuja, Nigeria**

**Country Advisor Global Fund CCM and GFATM-financed Projects Nigeria**

2003-2006

- Developed Global Fund proposals for AIDS, TB and Malaria that raised 480million USD for 5 yr projects in the 3 diseases in Nigeria 2003-2006.
- Advised the Minister of Health, the CCM Chair, Principal Recipients and Sub-recipients on Global Fund program implementation.
- Developed the action plan that resulted in a change in the national malaria drug policy from Chloroquine to Artemisinin-based combination therapy
- Developed the work plans and budgets for GFATM-financed projects
- Lead the grant negotiation team which resulted in 130 million USD in GFATM grants for malaria in Nigeria
- Chaired the organizing committee of the 3rd Regional Meeting of the Global Fund -Abuja 2005 (mobilized 20 million naira)
- Assisted in the monitoring and evaluation of GFATM- financed projects
- Served as a liaison between the CCM, Principal Recipients, FMOH, and the GFATM-financed projects
- Coordinated CCM meetings, project implementation meetings and project workshops
- Improved the management, communication and leadership skills of CCM members, Principal Recipients staff and FMOH project staff.

**COLUMBIA UNIVERSITY EARTH INSTITUTE**

**MINISTRY OF HEALTH KIGALI, RWANDA**

**Policy Adviser Global Fund, World bank MAP Projects and Commission Nationale De La Lutte Contre Le Sida (CNLS) 2003**

- Advised project coordinators on all aspects of GFATM and World Bank MAP project implementation.
- Introduced new ideas/concepts while closely supervising implementation.
- Developed work plans and monitoring and evaluation plans for principal recipients and sub-recipients. Synthesized Global Fund project reports.
- Liaised between Projects, CNLS and Ministry of Health.
- Coordinated donor efforts surrounding these projects.
- Organized and conducted health center site inspections and project workshops.

**TUFTS UNIVERSITY SCHOOL OF MEDICINE BOSTON, MA**

**Part Time Lecturer 2002-2003**

- Designed physical diagnosis summer course curriculum for Tufts University School of Medicine
- Designed assignments, graded papers, tutored students, and made class presentations.
- Taught the physical diagnosis course to 1st year Tufts medical students and evaluated their performance.

**CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) ATLANTA, GA**

**National Immunization Program Fellow 2001**

- Constructed a systematic summary of the incidence of fever as an adverse reaction of MMR, DtaP and Hepatitis vaccines.
- Identified and reviewed theoretical and empirical studies and scholarly articles on the impact of MMR, DtaP and Hepatitis Vaccines

- Anti-Terrorist Small Pox Working Group: Established the U.S. prevalence of immunodeficiency and immunosuppression so as to determine the population at risk for adverse reactions to the small pox vaccine.
- Anti-terrorist Anthrax Working Group: Performed literature searches and investigations for the review of the guidelines and recommendations for anthrax vaccination.

**LONDON HOSPITAL FOR TROPICAL DISEASES LONDON, UK**

**Intern 2001**

- Managed patients with tuberculosis, malaria, leishmaniasis, leprosy and other tropical diseases.
- Presented case studies at hospital seminars, rounds and lectures.

**NATIONAL MEDICAL FELLOWSHIPS BOSTON, MA**

**National Medical Fellowships Research Fellow 2000-2001**

- Performed DNA extraction, PCR and genotyping of *Cryptosporidium parvum* isolates from HIV infected children in South Africa.
- Categorized genotypes with respect to epidemiological factors and established links between genotype and these factors.
- Presented findings and research paper to scientists at the 2001 Bristol-Meyers-Squibb Research Symposium in New Jersey.

**NEW ENGLAND MEDICAL CENTER BOSTON, MA**

**Research Associate 1999-2000**

- Enrolled and monitored patients in a randomized controlled study of depression.
- Communicated with patients regarding their status in the study and addressed their questions/concerns.
- Analyzed Depression study data and impact on study population
- Studied the nature of patients' depression
- Interviewed subjects and briefed senior research associates.

**KATHOLIQUE UNIVERSITY LEUVEN, BELGIUM**

**Research Fellow 1998**

- Analyzed cat motilin DNA by performing reverse transcriptase polymerase chain reaction (RT-PCR), PCR, gel electrophoresis, southern blotting and bacterial transformations.
- Contributed significantly to project involving the sequencing of cat motilin DNA.
- Presented research paper and test results to students and professors.

**LIFE TECHNOLOGIES (GIBCO BRL) PALO ALTO, CA**

**Associate Scientist 1998**

- Synthesized and processed DNA primers for PCR.
- Managed quality control of DNA products.
- Evaluated quality of DNS products.

**UNIVERSITY OF PENNSYLVANIA SCHOOL OF MEDICINE PHILADELPHIA, PA**

**Research Intern 1997**

- Performed extensive lab work in Molecular Biology: DNA extraction, DNA ligation, gel electrophoresis, bacterial transformation, protein extraction, western blotting, SDS-page gels and protein analysis.

- Completed project involving over-expression of the phospholipase (PI-PLC) gene of *Listeria monocytogenes* and presented research before University of Pennsylvania faculty and students.

## **EDUCATION**

### **HARVARD UNIVERSITY, BOSTON, MA USA**

Master of Public Health (MPH) 2003  
International Health, Health Policy & Project Management

### **TUFTS UNIVERSITY, SCHOOL OF MEDICINE, BOSTON, MA, USA**

Doctor of Medicine (MD) 2002

### **LEHIGH UNIVERSITY, BETHLEHEM, PA, USA**

Bachelor of Science in Molecular Biology (BSc) 1997

### **University of London, University College London, London / UK**

Exchange Student Department of Biochemistry 1996.

### **London School of Hygiene and Tropical Medicine**

Hospital for Tropical Diseases Completed Internship program 2001.

## **LANGUAGES**

English (mother tongue), French (intermediate), Igbo (strong), Hausa (basic)

## **RECENT PROFESSIONAL PANELS**

### **Center for Global Development Washington DC Mar 2006**

Speaker: Stride in Fighting Malaria in Africa

### **Global Fund Partnership Forum Durban, SA July 2006**

Speaker: Resource mobilization for the fight within Africa

### **EU-ACP Ambassadors meeting Brussels, Belgium November 2006**

Speaker: Situation of AIDS, TB and Malaria and the Global Fund in Africa

### **Pre G8 Parliamentarians Seminar, Berlin, Germany, May 2007**

Speaker: AID Effectiveness in Africa

### **Woodrow Wilson Center, Washington, DC, 2007**

Speaker: Public Private Partnerships for Health in Africa

### **The Brookings Institute: Washington, DC March 2007**

Global Business Coalition Malaria Summit

### **Mobilizing for RH Conference, Addis Ababa, Ethiopia Feb 2008**

Keynote Address: Actualising the Maputo Declaration

### **Demand Mobilization for Global Fund Resources, Joburg, SA April 2008**

Discussant and committee member

### **Japan Center for International Exchange, Japan Tokyo, 2008**

Speaker: Innovative networks in the fight Against AIDS TB and Malaria

### **World Economic Forum Africa Summit, Cape Town, 2008**

Speaker Public Private Partnerships

**Friends Africa Grassroots Capacity Building Seminar, Accra, Ghana, 2008**  
Keynote Address: Building the Capacity of African Civil Society

**Mobilizing for RH Conference, Nairobi, Kenya July 2009**  
Keynote Address: Success in Integrating Reproductive Health and HIV Programs

**Achieving the Health Related Development Goals in a Rapidly Changing World, New York Sept 2009**  
Co-Moderated Panel on Macroeconomic and Development with the Rep of Ford Foundation

**Friends Africa Workplace Policy Seminar Lagos, Nigeria January 2010**  
Welcome Address: Instituting Effective Workplace Policies for HIV/AIDS, TB and Malaria

**PROFESSIONAL MEMBERSHIPS AND AWARDS**

American Medical Association, National Medical Assoc, Ruth Easterling Service Award, Larnie Booker Leadership Award, National Medical Fellowship in Academic Medicine Award, Ascher Scholar Award, Berman Award, NIH Research Fellowship Award, Lehigh leadership Award, Pre-med Honor Society, Dean's List.